

14 June 1974

The Honorable Kenneth Rush
Counsellor to the President
for Economic Policy
The White House
Washington, D.C. 20500

*Is this
true?*

Dear Mr. Rush:

I thought it might be useful to amplify in writing one or two points conveyed implicitly in our 14 June telephone conversation. In evolving your own new organizational structure, you might find it helpful to be up to date on the structural changes which Bill Colby has made in the Intelligence Community in order to make that Community more responsive to the needs of senior officials at the policy level, such as yourself, whom the Intelligence Community exists to support.

A key element in the intelligence structure is a concept initially developed by Jim Schlesinger when he was DCI, then elaborated and implemented by Bill after he formally assumed that office last fall: the concept of the National Intelligence Officers. As you know, the Intelligence Community consists of a number of bureaucratically separate and distinct components (e.g., the CIA, DIA, INR, NSA and the three service intelligence agencies, not to mention the FBI, various parts of the AEC, the Treasury Department, etc.). As you also know, each of these separate components of the Community has its own internal organization and within these major internal breakdowns there are further subdivisions -- some geographic, some functional and some a hybrid amalgam of geography and function. The problem faced by any DCI -- either with respect to the CIA itself or, particularly, the Intelligence Community as a whole -- is how to harness and focus all of the Community's resources relating to specific major problems either geographic or functional in nature. The NIO concept is an attempt to answer this conundrum. The NIOs are, in effect, a corps of floating linebackers, each charged with responsibility for a specific geographic or functional area of major policy concern. Within his or her area of responsibility, each NIO serves as

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the DCI's spokesman, privy counsellor, principal staff officer, and (at times) legate. Each NIO is specifically tasked and charged with viewing the problems in his or her area as the DCI would view them if he had full time to devote to that area and the background and expertise the NIO can bring to bear on it.

25X1 [] is Bill Colby's National Intelligence Officer for Economic Affairs. (When the NIO structure was first created, we had an NIO for Economics and a separate one -- Mr. James H. Critchfield -- for Energy. Mr. Critchfield is retiring as of 30 June and with his retirement, the Energy and Economic accounts will be merged into a single account under [] In this capacity, [] is charged by Bill Colby with being cognizant of a full range of the Intelligence Community's resources -- including its collection resources, its action resources and its analytic resources -- and with being responsible to the DCI for insuring that they are efficiently harnessed to serve the needs of key policy figures in the Economic area beginning with the President, and now, of course, including yourself. Thus, in a sense, [] exists to serve the President, you, the Secretary of the Treasury, Mr. Ash, Dr. Kissinger, and any others who play a major role in the foreign aspects of economic decision making.

25X1 We recruited [] on the recommendation of several people whose judgment we value, including Jim Schlesinger and Chuck Cooper. He has only been on board for a month but Bill Colby and I are already convinced that we made an excellent choice. He is well and favorably known to most members of the government economic community at the senior staff and working level and has displayed considerable skill in keeping on good terms with all of them, despite the fact that some of them may not always be on the best of terms with each other.

25X1 Given the nature of [] responsibilities, I think he could be of considerable assistance to you and -- as indicated above -- being so is one of his major duties. I therefore think it would be useful on both sides if the two of you could get together at your convenience so that he could explain to you at first hand how the economic side of the Intelligence Community is structured and could ascertain in consultation with you what he and the Community can do to be of help to

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you in your new incarnation. Needless to say, given the great personal and professional esteem in which you have long been held by both Bill Colby and myself, we are particularly anxious to be of assistance to you in every way we can as you take on your enormous range of new responsibilities.

With best regards,

Sincerely yours,



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George A. Carver, Jr.
Deputy for National Intelligence Officers

cc: NIO/Economics

Distribution:

- Original - Addressee (by special courier Sat., 15 June)
- 1 - NIO/EC
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 DCI/DDCI
 Routing Slip

TO:

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7	DDO			17			
8	D/DCI/IC			18			
9	D/DCI/NIO	✓		19			
10	GC			20			

SUSPENSE _____

Date

Remarks:

Good letter -

*I have reminded the DCI that
 my comment is indeed accurate.*

J.

a

*To 9: See DCI's question. This
 was MCA-1. If you would
 like to review this follow
 up, please have someone give
 me a call. See you*

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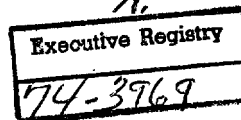
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24 June 1974

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NATIONAL INTELLIGENCE OFFICERS
OFFICE OF THE DIRECTOR OF CENTRAL INTELLIGENCE

1329-74
DATE: 18 June 1974

TO: The Director
FROM: GACarver, Jr.

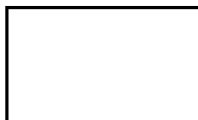


SUBJECT:

REMARKS:

Mr. Kenneth Rush called me on 14 June, returning my call of the previous day. Our conversation was extremely cordial and during it he made, several times, a point that he is swamped and needs all the help he can get. I offered, again, to have [] come see him as soon as it was convenient to ascertain what assistance the Intelligence Community could provide to him in his new incarnation. Rush thanked me for the offer and said he would call back early this week to set up a firm time.

Attached for your information is a note I sent Rush on 14 June following up our telephone conversation and laying the groundwork for [] visit.



George A. Carver, Jr.
Deputy for National Intelligence Officers

cc: DDCI
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